National Trust for Canada





Bringing heritage to life





Annual Report 2018–2019



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Bringing heritage to life.

Greetings from the National Trust for Canada, and welcome to our overview of highlights from the past year. We've been working hard to focus, go deeper, and expand our audiences—and we think it shows! We love historic places, and we know that many of them are in the hands of local volunteers and heritage organizations in every community, where the rubber hits the road. That's why we continue to refine and expand programs designed to strengthen and empower the heritage sector: programs like Launch Pad, which pairs dedicated teams with coaches who offer expert insights and tools to help maintain or improve the vitality of great historic sites.

We know Canada's historic places are an inspiring resource to be discovered. They tell Canada's story better than any textbook, and we're committed to raising their profile (and their revenues!). This year, we launched a new marketing toolkit for operators of heritage destinations, and we ran a highly successful Canada Historic Places Day in partnership with Parks Canada for a second year. These activities all generate visibility and new opportunities for historic places.

We also know Canada is changing, and we are working hard to ensure that our programs reflect the country's diversity and respond to pressing social challenges. Our leadership in public policy for historic places is increasingly collaborative. During our *Year of Action*, with so much attention being paid to historic places on the federal stage, we were truly impressed by the efforts of our National Council organizations, our members, and our wider constituency to take action and be heard. While the anticipated gains for the sector in the form of new tax incentives and greater federal funding have not yet materialized, the heritage movement is increasingly coordinated and focused, and the National Trust is proud to lead the charge.

We are deeply appreciative of so many partners, donors, and funders who are instrumental in our work this year, and it's our pleasure to acknowledge them on pages 10-11. Sincere thanks to them, and to all our members and friends who inspire us in our work to bring heritage to life.



Natalie Bull Executive Director





Michael Seaman Chair

M. Sunon

Equipping communities to save and renew special places

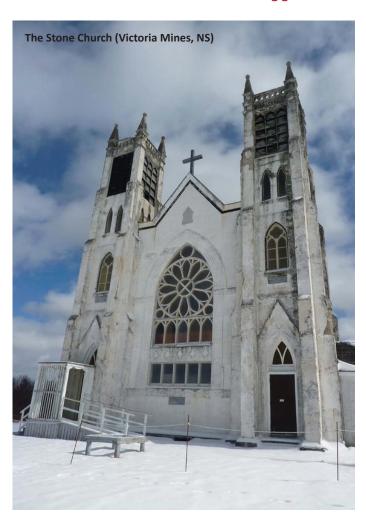
So many historic places in Canada survive and thrive because of the passion and hard work of volunteers and community organizations. Our **Launch Pad Coaching Grants** program is one of the ways we help more communities ramp up the vitality of their historic places and address pressing challenges. With the generous support of donors, this past year, we delivered coaching sessions led by a team of seasoned professionals to 48 staff and volunteers associated with eight community organizations across the country. Using remote meeting technology, we help people all over the country grapple with the challenge of fundraising, revenue generation, organizational development, and more.

Volunteers and community organization staff also rely on our Regeneration Works web portal for inspiration and learning opportunities. With funding from the Strategic Initiatives Component of the Cultural Spaces Fund, Department of Canadian Heritage, we've added a new Marketing Your Historic Place Toolkit, full of tips and ideas to help tourism destination operators up their marketing game and engage new audiences. Parks Canada, Association Heritage New Brunswick, the Canadian Heritage of Quebec provided valuable input on this initiative.

We also launched our **Endangered Places Toolkit** – an online resource that captures 15 years of the National Trust's experience advising community members on how to advocate for places in need. It's now easier than ever for community members to access tips and advice on everything from finding champions to attracting media attention. The new Toolkit was made possible through a partnership with the **Canadian Construction Association** – also the sponsor of the 2018 **Top 10 Endangered Places List**.



Over 1,200 people accessed regeneration strategies and expertise through webinars, workshops and donor-funded coaching grants.



We love a good news story! The dedicated volunteer group who spent years trying to save and reimagine the Stone Church in Victoria Mines, NS, finally obtained ownership of this beloved local landmark in March 2019. Back in 2014, the Church made the Trust's Top 10 Endangered Places List. Then in 2016, the local team took part in a community engagement exercise, as the recipient of the Trust's inaugural Launch Pad Coaching Grant.



442 people gathered in Fredericton, NB for the National Trust Conference, held in association with the Canadian Association of Heritage Professionals and the Association Heritage New Brunswick.

The coaches quickly recognized our objectives, strengths, and weaknesses and provided guidance and examples that fit our campaign and will also allow us to build long term community relationships.

- Launch Pad Alumnus

"

Finding new ways to engage young people in saving historic places

Today's students and young professionals are tomorrow's heritage leaders. That's why we are always looking for new ways to engage them in the work of heritage regeneration. We were especially excited when 27 Fredericton High School students joined us at the **National Trust Conference** 2018 for the first ever Heritage Hackathon: *Adaptive Reuse Challenge*. Organized in collaboration with the **Canadian Association of Heritage Professionals**, the Hackathon consisted of three days of workshops and field work focused on finding adaptive use solutions for three vacant Fredericton buildings. Students received mini-crash courses on such things as heritage trades and architecture and got advice from professionals at their high-traffic conference worktables.



It was also an exciting year for the **Herb Stovel Scholarship**. A substantial financial gift for the second year in a row will give young people more opportunities to undertake special projects, results-oriented travel and participation at conferences, and events that continue Herb's passion for community innovation and international dialogue in heritage conservation.



I loved how we were given the opportunity to be independent and test the limits of our imaginations and resourcefulness, and it was amazing to be surrounded by experts and to communicate with them directly... This was an incredible experience I certainly won't forget.

- Juliette, Hackathon participant

As administrators of the Young Canada Works program, we delivered over \$650,000 in funding from the Department of Canadian Heritage which, in turn, funded 123 internships and summer student positions. We know that these Young Canada Works positions are often a lifesaver for understaffed heritage organizations, and an inspiring opportunity for young people who may go on to careers in heritage.



123 internships and summer jobs created for Canadian youth.



Winning the Herb Stovel Scholarship allowed me to participate in a nation-wide dialogue about the future of our cultural history and built heritage... Since the conference, I have been inspired to explore alternative approaches in heritage conservation that are more inclusive of dynamic and oral traditions.

Matt C. Reynolds

"

Celebrating transformative and resilient historic places

Because we believe in the power of sharing success stories and applauding heritage leaders, the National Trust has a long tradition of celebrating great historic places and trailblazers with our annual **National Trust Awards**. In 2018, we added a new category to our **Ecclesiastical Insurance Cornerstone Awards**, making room to recognize historic places and landscapes that illustrate extraordinary resilience, significance, and benefit to a community over a sustained period.

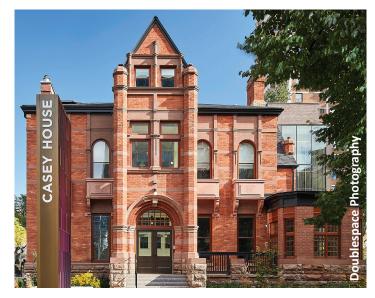
This past year, we also expanded our **Governors' Awards** program, allowing us to celebrate a greater number and diversity of heritage organizations and people at the 2018 Awards celebration.



Prince of Wales Prize Recipient: Westmount (QC). Pictured: Victoria Hall.



National Trust Governors' Award Recipient: Moncton High School (NB)



Ecclesiastical Insurance Cornerstone Awards – Transformative Projects Recipient: Casey House (Toronto, ON)



Ecclesiastical Insurance Cornerstone Awards – Transformative Projects Recipient: Bowness Park (Calgary, AB)

Responding to the Truth and Reconciliation Commission Calls to Action

We continue to strive for our work to be relevant for Indigenous heritage places and to First Nations, Inuit, and Métis peoples. This past year, with the advice of the National Centre for Truth and Reconciliation and the local Indigenous

community, we included Muscowequan Residential School in Lestock, SK, on our Top 10 Endangered Places List and helped connect local community members with Carleton University's School of Architecture to begin imagining a new use for the reclaimed residential school while respecting and being sensitive to the wishes of the Indigenous community.

Ancient Echoes Interpretive Centre in Herschel, SK, winner of an Ecclesiastical Cornerstone Award (Resilient Places), is a community-based facility that interprets, conserves, protects, and promotes the history, the peoples, and the assets of the land forming the Eagle Creek Valley and beyond the Coal Mine Ravine.



Our annual conference has increasingly included substantial involvement of local Indigenous leaders. The 2018 **National Trust Conference** in Fredericton, NB, was no exception. We provided opportunities for representatives from New Brunswick's three Indigenous peoples—Wolastoqey, Mi'kmaq and Peskotomuhkati—to showcase their culture, explore their own heritage issues and goals, and build bridges between Indigenous peoples and non-Indigenous peoples who share an interest in preserving heritage in all its forms. Polaris prize-winning musician Jeremy Dutcher and Elders Imelda Perley and Maggie Paul concluded the conference with a deeply moving conversation in story and song about the Wolastoqey language, identity, and the enduring power of the land.



Engaging Canadians with new places to visit and discover

We continue to build a strong network of historic places for Canadians to explore and enjoy. Our network now has 61 **Passport Places** that welcome our members for free, and they are increasingly diverse, including the Acadian Museum of Miscouche, Prince Edward Island, Fort York in Toronto, Ontario, and Aux Trois Couvents, Quebec.

The Acadian Museum in Miscouche, PE—part of the National Trust's growing network of Passport Places.





In the lead up to Canada Historic Places Day 2018, the Old Log Church Museum in Whitehorse, YT, made so much noise on social media that they caught the attention of CBC Yukon which ran a video segment on the historic site and its special festivities. As a result, the museum attracted a large audience for their event with more local participation than ever before.

In July 2018, we hosted the second annual Canada Historic Places **Day**—a growing celebration that shines a spotlight on sites of all types and sizes that are ready and willing to share their story with visitors. We were delighted to see the number of participating places increase by 204% from our first event the year before. In addition to our long-standing collaborator Parks Canada, new partners including Canada's History, Historica Canada, the Walrus, and the Canadian Automobile **Association** provided special prize giveaways for participants, further encouraging Canadians to get out and explore great historic places.



Over 1,129,766 Canadians reached through social media.

Creating a culture of philanthropy

We love to see the ongoing impact of our **This Place Matters** crowdfunding program, which has distributed over \$1,400,000 in funding to worthy heritage projects since 2015. Much more than just a source of funding, this innovative program helps strengthen the capacity of local groups to fundraise, use social media, and secure media attention.

This past year, communities like Port Dalhousie, ON, Spencerville, ON, and Truro, NS, gathered to celebrate restoration and renewal projects made possible through funds sourced during their This Place Matters campaigns. We are proud to have played a role in delivering much-needed funding and encouraging local philanthropy.

National Trust staff are seeking new corporate partnerships and funders for the next This Place Matters competition to direct more money for worthy heritage projects and a national spotlight on historic places.



The community in Truro, NS, celebrated the restoration of the 100-year-old place of faith, made possible through This Place Matters. With its Georgian Style architecture and 143 ft steeple, the First United Church is a beloved community landmark in the heart of the historic downtown core.

Leading the conversation and inspiring action

In response to heightened attention to historic places in the House of Commons and in parliamentary committees starting in 2017, the National Trust initiated a *Year of Action* to bring attention to the need for federal support to level the playing field for historic places. With new toolkits, webinars, and regular town hall teleconferences, we worked hard to keep leaders of the heritage movement informed and engaged. A House of Commons petition sponsored by Liberal MP John Aldag calling for funding for historic places in Budget 2019 garnered 4,276 signatures—putting it in the top 10% of Parliamentary petitions—and demonstrating strong support for historic places from coast to coast to coast.

Given the pressures facing places of faith in urban and rural communities across Canada, the National Trust, in partnership with **Faith & the Common Good**, is part of the national conversation around these pivotal community assets. In March 2019, the CBC profiled our work on the issue of historic places of faith at risk. The story featured our Regeneration Project Lead Rob Pajot, and aired on the *CBC's The National* television broadcast as well as on the national and international radio news and online platforms.





About the National Trust

At the National Trust for Canada, we know Canada's collective story is told through our special places, whether they are historic lighthouses or schools, places of faith, industrial complexes or cultural landscapes. We know that historic places are cornerstones of memory and identity in Canada's rural and urban landscapes. But, we also know that these beloved community places are at risk.

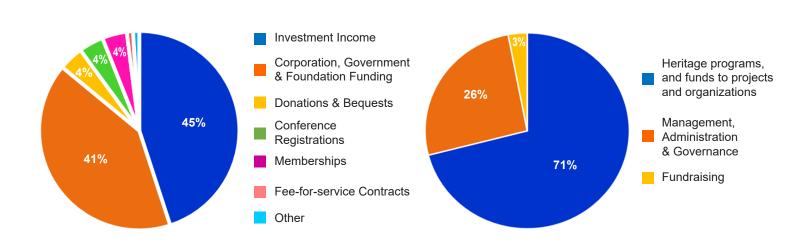
Working together with donors, sponsors and partners, and with programs like This Place Matters and Launch Pad, we raise awareness for places at risk, direct much needed funding to communities renewing historic places, and offer support and tools to passionate volunteers, community organizations, and the next generation of heritage leaders.

Revenue Sources

Your membership fees, donations, and gifts help save places that matter. Here's where our funding came from in 2018-2019.

How Resources Are Used

Here's how your investment in the National Trust was put to work in 2018-2019.



For a complete set of the National Trust's financial statements, visit national trust canada.ca/annual-reports.

For our charity return information, visit goo.gl/mRAzhP.

Thank you!

Generous donors, funders, corporations, and partners help us in our mission to lead and inspire action for places that matter. We extend our thanks to the following supporters who contributed to making a difference in communities across Canada over the past two years.

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