THE HERITAGE CANADA FOUNDATION’S 2007 ANNUAL CONFERENCE

BIG PLANS FOR OLD PLACES: HERITAGE AND DEVELOPMENT IN CANADIAN COMMUNITIES

Fairmont Hotel Macdonald
Edmonton, Alberta October 11-14, 2007
THE HERITAGE CANADA FOUNDATION THANKS AND ACKNOWLEDGES ITS GENEROUS SPONSORS:

City of Edmonton Planning and Development Department
Edmonton Historical Board

Alberta Historical Resources Foundation
City of Calgary Land Use Planning & Policy

Heritage Community Foundation
AlbertaSource.ca The Alberta Online Encyclopedia

THANKS ALSO TO OUR PARTNERS AND SUPPORTERS:

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La Fondation Rues principales

Edmonton 2007 Cultural Capital of Canada

Media, Art and Design Exposed (MADE) in Edmonton

Edmonton Transit System - Eastwood Community League – Alberta Avenue Business Association
Audrey's Books - Old Strathcona Business Association - Old Strathcona Foundation - Art Gallery of Alberta

5 Blackburn Avenue, Ottawa, ON K1N 8A2, Phone: (613) 237-1066, Fax: (613) 237-5987, www.heritagecanada.org
Dear friends and delegates,

Welcome to the Heritage Canada Foundation’s 2007 Annual Conference. Thirty-four years ago the Heritage Canada Foundation (HCF) was established as a national, membership-based organization with a mandate to promote the conservation of Canada’s historic places.

Notably, this year our conference brings together a dynamic mix of planners, developers, community leaders, activists and government officials who together can make heritage and development work. It is particularly timely that this year’s conference is in Edmonton, a historic city in a period of tremendous economic growth and development. We are also excited about our new initiative, Engaging Stakeholders in Heritage Development, and invite you to contribute your ideas throughout the conference.

I look forward to seeing you in Edmonton.

George C. Chalker
Chair, Board of Governors
Heritage Canada Foundation

THANKS TO THE HCF 2007 PROGRAM COMMITTEE

David Amborski, Director and Professor, School of Urban and Regional Planning, Ryerson University
Natalie Bull Executive Director, Heritage Canada Foundation
Darryl Cariou Senior Heritage Planner, Land Use Planning & Policy, City of Calgary
Catherine C. Cole Vice-Chair and Alberta Governor, Board of Governors, Heritage Canada Foundation
Robert Geldart Senior Heritage Planner, Planning and Development, City of Edmonton
David Holdsworth Heritage Planner, Planning and Development, City of Edmonton
Larry Pearson Manager, Historic Places Stewardship Section, Tourism, Parks, Recreation and Culture, Government of Alberta
David Plouffe Heritage Planner, Land Use Planning & Policy, City of Calgary
Dr. Robert Shipleys Associate Professor, School of Planning, University of Waterloo
Virginia Stephen Chair, Edmonton Historical Board and Acting Chair, Arts and Cultural Management, Grant MacEwan College
François Varin Executive Director, La Fondation Rues principales, Québec City
Chris Wiebe Officer, Heritage Policy & Government Relations, Heritage Canada Foundation

Special thanks also to our volunteers, tour leaders, and HCF staff.
Engaging Stakeholders in Heritage and Development

A national consultation opportunity initiated by the Heritage Canada Foundation.

The Heritage Canada Foundation is embarking on a consultation process to engage stakeholders—elected officials, developers, planners, policy makers and advocates—in identifying the perceived and real systemic barriers to conservation, sharing solutions and success stories in heritage and development. The goal is to offer stakeholders a chance to share their perspectives on information gaps and the changes needed to improve the way heritage and development play out in our communities. The outcomes of this initiative will help set the groundwork for a ‘roadmap’ to guide future research and action.

HCF’s annual conference in Edmonton, Big Plans for Old Places: Heritage and Development in Canadian Communities (October 11-14, 2007) will serve as a workshop where representatives from the stakeholder groups can discuss goals, priorities and strategies. During formal and informal discussions we will be encouraging you to give your input on four key questions:

1. How can the principal partners in heritage development – advocates, policy makers, elected officials, property developers and planners – work together toward more successful heritage outcomes?
2. What does each group need from the others?
3. What are the priorities for change?
4. What are the data gaps?

Goals for Heritage and Development:

- That stakeholders in heritage and development have shared goals.
- That heritage and development are like bread and butter – they work well together.
- That elected officials, heritage advocates, developers, and planners have the tools to conserve heritage resources and achieve compatible development.
- That all stakeholders get what they need out of a heritage development project.
- That the planning process accommodates heritage and development.

For more information on this initiative, to receive updates or to get involved, please contact Camille Girard-Ruel cgirardruel@heritagecanada.org, by phone 613-237-1066 ext. 237 or visit our website www.heritagecanada.org.
### CONFERENCE AT A GLANCE

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<tr>
<th>Day</th>
<th>Event</th>
<th>Location</th>
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<tr>
<td><strong>Thursday, October 11</strong></td>
<td><strong>EARLY REGISTRATION</strong> Coat Check, Fairmont Hotel Macdonald 1:00 – 5:00 pm</td>
<td><strong>TOURS OF THE CITY OF EDMONTON</strong> Depart from Fairmont Hotel Macdonald 1:00 – 4:00 pm Edmonton's Modern Built Heritage 1:30 – 4:00 pm Highlands: A Historical Neighbourhood under Pressure 2:30 – 4:00 pm The Quarters</td>
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<td>4:30 – 6:00 pm OPENING RECEPTION Edmonton Public Schools Archives &amp; Museum (McKay Avenue School), 10425-99 Avenue</td>
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<td><strong>7:30 pm ROBERTA BRANDES GRATZ LECTURE</strong> The Citadel Theatre, 9828-101 A Avenue</td>
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<td><strong>Friday, October 12</strong></td>
<td>8:00 am EARLY REGISTRATION Coat Check, Fairmont Hotel Macdonald</td>
<td>8:45 am WORDS OF WELCOME Empire Ballroom</td>
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<td>9:00 – 9:55 am KEYNOTE ADDRESS, Roberta Brandes Gratz Empire Ballroom</td>
<td>9:55 – 10:15 am HEALTH BREAK Empire Foyer</td>
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<td>10:15 – 12 noon WAS IT GOOD FOR YOU? MARRYING HERITAGE AND DEVELOPMENT Empire Ballroom</td>
<td>12 noon – 1:15 pm SETTING THE AGENDA FOR HERITAGE: A WORKING LUNCH Empire Ballroom</td>
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<td><strong>CONFERENCE TRACK 1:</strong> MANAGING CHANGE &amp; DEVELOPMENT Wedgewood Room 1:15 – 2:55 pm Hot Property 2:55 – 3:15 pm HEALTH BREAK 3:15 – 5:00 pm Carrots and Sticks</td>
<td><strong>CONFERENCE TRACK 2:</strong> REVITALIZING COMMUNITIES Empire Ballroom 1:15 – 2:55 pm Strategies for Revival 2:55 – 3:15 pm HEALTH BREAK 3:15 – 4:00 pm Time on Our Side (Fort Macleod) 4:00 – 5:00 pm Assessing the Impact of Revitalization Efforts</td>
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<td><strong>7:30 pm GALA AWARDS CEREMONY &amp; RECEPTION</strong> Meet in the hotel lobby at 6:40 pm. Buses depart at 6:50 pm. Alberta’s Government House, 12845-102 Avenue NW</td>
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<td><strong>Saturday, October 13</strong></td>
<td><strong>CONFERENCE TRACK 1:</strong> MANAGING CHANGE &amp; DEVELOPMENT Empire Ballroom 8:30 – 9:55 am Heritage and Citizens 9:55 – 10:15 am HEALTH BREAK 10:15 – 10:45 am Reclaiming the Power of Place 10:45 – 12 noon Conservation as Catalyst</td>
<td><strong>CONFERENCE TRACK 2:</strong> REVITALIZING COMMUNITIES ON LOCATION Bus departs from the hotel lobby 8:30 – 12 noon Workshop on 118th Avenue Revitalization, Eastwood Community Hall</td>
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<td>12 noon – 1:15 pm POWER LUNCH Empire Ballroom</td>
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<td>1:15-2:55 pm BLUE RIBBON PANEL ON HERITAGE DEVELOPMENT Empire Ballroom</td>
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<td>3:15 – 4:30 pm CLOSING REMARKS &amp; ANNUAL GENERAL MEETING Empire Ballroom</td>
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<td><strong>OLD STRATHCONA TOUR &amp; TASTE</strong> Buses depart from the hotel lobby 5:30 – 7:00 pm Old Strathcona Walking Tours 7:30 pm Dinner on Whyte Avenue</td>
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<td><strong>Sunday, October 14</strong></td>
<td>10:00 – 12 noon TOURS OF THE CITY OF EDMONTON Depart from Fairmont Hotel Macdonald Church Street (96th Street) Cultural Landscape of the Rossdale Flats and Walterdale Building within a Heritage Building</td>
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THURSDAY, OCTOBER 11

1:00 – 5:00 pm
EARLY REGISTRATION
Coat Check, Fairmont Hotel Macdonald

1:00 – 4:00 pm
TOURS OF THE CITY OF EDMONTON
Depart from Fairmont Hotel Macdonald
- 1:00 – 4:00 pm
  Vintage bus courtesy of Edmonton Transit.
- 1:30 – 4:00 pm
  Highlands: A Historical Neighbourhood under Pressure. Led by Yessy Byl (Highlands resident and tour guide), Robert Buckle (Heritage Collaborative Inc.) and Robert Geldart (Senior Heritage Planner, City of Edmonton, Alta.).
- 2:30 – 4:00 pm
  The Quarters. See Edmonton’s oldest neighbourhood and its ambitious revitalization program. Led by Bob Caldwell and Duncan Fraser from the Special Projects Office, Edmonton Planning and Development.

4:30 – 6:00 pm
OPENING RECEPTION & BOOK LAUNCH
Assembly Hall, Edmonton Public Schools Archives & Museum (McKay Avenue School), 10425-99 Avenue
  Construction began on the McKay Avenue School in 1904 and shortly after completion it housed the first two sessions of the Alberta legislature in 1906 and 1907. In 1976 it was designated a Provincial Historic Resource. The school closed in 1983 but with assistance from the federal and provincial governments, it was rehabilitated and is now home to the Edmonton Public Schools Archives & Museum.

7:30 pm
LECTURE: Places Rebuilt or Places Reborn: Is There a Difference?
MacLab Theatre, The Citadel, 9828-101 A Avenue

SPECIAL EVENTS
8:30 am – 4:30 pm
2nd ANNUAL BUILT HERITAGE LEADERS FORUM
Edmonton Public Schools Archives & Museum (McKay Avenue School), 10425-99 Avenue

8:30 am – 4:30 pm
HERITAGE CONSERVATION EDUCATORS ROUNDTABLE, PART II
Edmonton Public Schools Archives & Museum (McKay Avenue School), 10425-99 Avenue
Roundtable Organizing Committee:
- Christina Cameron, Canada Research Chair on Built Heritage, Université de Montréal, Montréal, Que.
- Dr. Robert Shipley, Associate Professor, School of Planning, University of Waterloo, Waterloo, Ont.
- Herb Stovel, Associate Professor, Coordinator of the Heritage Conservation Program, School of Canadian Studies, Carleton University, Ottawa, Ont.
- Chris Wiebe, Officer, Heritage Policy and Government Relations, Heritage Canada Foundation

FRIDAY, OCTOBER 12

8:00 am
REGISTRATION
Empire Foyer, Fairmont Hotel Macdonald
8:45 am
WORDS OF WELCOME
Empire Ballroom, Fairmont Hotel Macdonald
- Mr. George Chalker, Chair, Board of Governors, Heritage Canada Foundation

9:00 – 9:55 am
KEYNOTE ADDRESS: The Best and Worst of Times: Urban Revitalization Today
Empire Ballroom, Fairmont Hotel Macdonald
- Roberta Brandes Gratz
There are both good and bad things happening in the world of urban revitalization. Roberta Brandes Gratz will use the contrasting urban development strategies of Jane Jacobs and Robert Moses to examine these positive and negative dimensions of current revitalization strategies.
Copies of Roberta Brandes Gratz’s books, The Living City and Cities Back from the Edge, will be available for purchase. Thanks to Audrey’s Books.
Sponsored by the City of Edmonton Planning and Development Department.

12:00 noon – 1:15 pm
SETTING THE AGENDA FOR HERITAGE IN CANADA: A WORKING LUNCH
Empire Ballroom, Fairmont Hotel Macdonald
- Help shape advocacy and research agenda over a brainstorming lunch: What single change to ‘the system’ would most benefit historic places? What emerging issues should we tackle now?

CONFERENCE TRACK 1: MANAGING CHANGE AND DEVELOPMENT
1:15 – 2:55 pm
Hot Property: Keeping the Lid on Heritage Under Pressure
Wedgwood Room, Fairmont Hotel Macdonald
- Moderator: Paula Simons, City Columnist, Edmonton Journal, Edmonton, Alta.
- Prof. Herb Stovel, Heritage Conservation Program, Carleton University, Ottawa, Ont.
- Helen Edwards, Heritage Legacy Fund of B.C. and Hallmark Society, Victoria, B.C.
- Carolyn Van Sligtenhorst, Carleton University, Ottawa, Ont.
- Dr. Claire Campbell, Department of History, Dalhousie University, Halifax, N.S.
How communities are coping with development pressures: insensitive infill (Halifax and Victoria), displacement of rural houses (Markham) and heritage tourism’s Catch-22 (Lunenberg).

2:55 – 3:15 pm
HEALTH BREAK
Empire Foyer, Fairmont Hotel Macdonald

3:15 – 5:00 pm
Carrots and Sticks: What’s in the Heritage Conservation Tool Box?
Wedgwood Room, Fairmont Hotel Macdonald
- Moderator: Odile Roy, Architect, former Québec City Councillor, HCF Governor, Québec City, Que.
- Steve Barber, Heritage Planner, City of Victoria, B.C.
- Michael Seaman, Community Planner, Town of Aurora, Ont.
- David Holdsworth, Heritage Planner, City of Edmonton, Alta.
- Richard Moorhouse, Executive Director, Ontario Heritage Trust, Toronto, Ont.

9:55 – 10:15 am
HEALTH BREAK
Empire Foyer, Fairmont Hotel Macdonald

10:15 – 12:00 noon
WAS IT GOOD FOR YOU? MARRYING HERITAGE & DEVELOPMENT
Empire Ballroom, Fairmont Hotel Macdonald
- Moderator: Prof. Herb Stovel, Heritage Conservation Program, Carleton University, Ottawa, Ont.
- Margaret Zeidler, President, Urbanspace Property Group, Toronto, Ont.
- Pamela Madoff, Municipal Councillor, Victoria, B.C. and HCF Governor
- Marianne Fedori, Heritage Activist and Historian, Edmonton, Alta.
- Denis Boucher, Heritage and Cultural Programs Manager, Rivière-du-Loup, Que
A planner, an elected official, a developer and an activist speak frankly about the exciting potential—and crushing barriers—in developing historic places.

2:00 pm – 2:15 pm
HEALTH BREAK
Empire Foyer, Fairmont Hotel Macdonald
Not all heritage planning controls, incentives and protective measures are created equal: what works in urban and rural communities across Canada.

CONFERENCE TRACK 2: REVITALIZING COMMUNITIES
Sponsored by the Edmonton Historical Board with funding assistance from the Alberta Historical Resources Foundation
1:15 – 2:55 pm
Strategies for Revival: Case Studies of Current Practice
Empire Ballroom, Fairmont Hotel Macdonald
- Moderator: Fraser Shaw, Heritage Conservation Advisor, Historical Resources Management Branch, Parks, Recreation and Culture, Government of Alberta
- Larry Pearson, Manager, Historic Places Stewardship Section, Tourism, Parks, Recreation and Culture, Government of Alberta
- François Varin, Executive Director, La Fondation Rues principales, Québec City, Que.
- Todd Barman, Main Street Program Officer, National Trust Main Street Center, Stoughton, Wisconsin
- Bryan Van Sweden, Bureau for Historic Preservation, Pennsylvania Historical and Museum Commission, Harrisburg, Pennsylvania
Learning from commercial and residential area revitalization strategies across North America: Main and Elm Street programs.

2:55 – 3:15 pm
HEALTH BREAK
Empire Foyer, Fairmont Hotel Macdonald

3:15 – 4:00 pm
Time on Our Side: Fort Macleod’s Community Renaissance
Empire Ballroom, Fairmont Hotel Macdonald
- Moderator: Virginia Stephen, Chair, Edmonton Historical Board, Edmonton, Alta.
- Jim Mountain, Cultural Planner, Heritage Development, City of Ottawa, Ont. and First Coordinator, Fort Macleod Main Street Program
- Gordon Maclvor, Administrator, Fort Macleod Provincial Historic Area Society, Fort Macleod, Alta.
This Alberta town jump-started its downtown with Main Street in the 1980s, and is now managing a development boom.

4:00 – 5:00 pm
Assessing the Impact of Revitalization Efforts
Empire Ballroom, Fairmont Hotel Macdonald
- Moderator: Dr. Robert Shipley, School of Planning, University of Waterloo, Waterloo, Ont.
- Larry Pearson
- François Varin
- Todd Barman
- Bryan Van Sweden
Setting targets and measuring the success of Main Street- and Elm Street-style projects from a cultural, economic and social perspective.

7:30 pm
GALA AWARDS CEREMONY AND RECEPTION
Alberta’s Government House, 12845-102 Avenue
Meet in the Fairmont Hotel Macdonald Lobby at 6:40 pm. Buses depart at 6:50 pm.
- Hosted by the Honourable Norman L. Kwong, CM, AOE, Lieutenant Governor of Alberta
Celebrate Canada’s National Heritage Award winners in the 1912 Alberta Government House, a three-storey sandstone landmark.
- Journalism Prize: Ted Jones, Fredericton, N.B.
- Corporate Prize: Andrex Holdings Ltd., Ottawa, Ont. (Sandy Smallwood, President)
- Gabrielle Léger Award: Jacques Dalibard, C.M., Ottawa, Ont.
- The Prince of Wales Prize: City of St. John’s, Nfld. & Lab., (Councillor Shannie Duff)
- Lieutenant Governor’s Award: Morris Flewwelling, CM, Red Deer, Alta.

Dress code:
Business attire (gentlemen: jacket and tie)

SATURDAY, OCTOBER 13

CONFERENCE TRACK 1: MANAGING CHANGE AND DEVELOPMENT
8:30 – 9:55 am
Heritage and Citizens: Building Public Will and Engaging Communities
Empire Ballroom, Fairmont Hotel Macdonald
- Moderator: David Plouffe, Heritage Planner, City of Calgary, Alta.
Ron Roy, HeritageNow, Saint John, N.B. and Carleton University, Ottawa, Ont.
Darryl Cariou, Senior Heritage Planner, City of Calgary, Alta.
Russ Dahms, Executive Director, Edmonton Federation of Community Leagues, Edmonton, Alta.
Bill Turner, Executive Director, The Land Conservancy of British Columbia

Do Canadians view heritage conservation as a nicety, or a necessity? The essential role and extraordinary potential of civic engagement.

9:55 – 10:15 am
HEALTH BREAK
Empire Foyer, Fairmont Hotel Macdonald

10:15 – 10:45 am
Reclaiming the Power of Place: The Indian Residential School Museum of Canada
Empire Ballroom, Fairmont Hotel Macdonald

Moderator: Douglas Kochel, Architect, Rothesay, N.B. and HCF Governor
Chief Dennis Meeches, Long Plain First Nation, Portage La Prairie, Man.

Between the 1870s and 1996 approximately 100,000 Aboriginal children across Canada were forced by federal law to attend residential schools as part of a larger strategy of cultural assimilation. Beginning in the 1980s, students began disclosing abuse at residential schools. Chief Dennis Meeches explains the ongoing project to transform the Portage Indian School (now the Rufus Prince Building) into a museum that is both a memorial and a potential place of healing for Canada’s Aboriginal people.

10:45 – 12:00 noon
Conservation as Catalyst
Empire Ballroom, Fairmont Hotel Macdonald

Moderator: Michael Payne, City Archivist, City of Edmonton, Alta.
Kirstin Clausen, Executive Director, B.C. Museum of Mining, Britannia Beach, B.C.
Peter Murphy, Urban Designer, Québec City, Que.
Billie Bridgman, Executive Vice President, Artscape, Toronto, Ont.
Lorraine Gauthier, Principal, Work Worth Doing, Toronto, Ont.

How two large-scale heritage projects—the Britannia Beach Mill and the Charlesbourg Library—are transforming their communities. And how two adaptive reuse and upgrade projects—the Green Arts Barns and Wartime Housing (Now House™)—can further sustainability, sense of place and community.

CONFERENCE TRACK 2: REVITALIZING COMMUNITIES ON LOCATION
8:30 – 12:00 noon
WORKSHOP ON 118th AVENUE REVITALIZATION
Eastwood Community Hall
Bus departs from the hotel lobby
The original east-west gateway to Edmonton, 118th Avenue is home to small businesses, ethnic communities, artists, and social challenges. Drive and walk the Avenue, and share ideas to preserve heritage elements within current revitalization. Thanks to the Eastwood Community League and the Alberta Avenue Business Association.

12:00 noon – 1:15 pm
POWER LUNCH
Empire Ballroom, Fairmont Hotel Macdonald
A networking opportunity with heritage organizations and advocacy groups from across the country.

1:15 – 2:55 pm
BLUE RIBBON PANEL ON HERITAGE DEVELOPMENT
Empire Ballroom, Fairmont Hotel Macdonald

Moderator: Margaret Zeidler, President, Urbanspace Property Group, Toronto, Ont.
Gene Dub, Principal, Dub Architects, Edmonton, Alta.
Ross Keith, President, Nicor Group, Regina, Sask.
Neil Richardson, President, Heritage Property Corporation, Calgary, Alta.
Philip O’Brien, President & CEO, Viger DMC International Inc., Montréal, Que.
Sandy Smallwood, President, Andrex Holdings Ltd., Ottawa, Ont.

Canada’s leading heritage developers share their project experiences, examine systemic challenges, and answer your questions about how to level the playing field.

2:55 – 3:15 pm
HEALTH BREAK
Empire Ballroom, Fairmont Hotel Macdonald
3:15 – 4:30 pm
CLOSING REMARKS AND ANNUAL GENERAL MEETING
Empire Ballroom, Fairmont Hotel Macdonald
The sector is buzzing about a national trust, the Historic Places Initiative, and what a leaner, meaner, greener Canada means for heritage. Hear what HCF is doing and get involved.

OLD STRATHCONA TOUR & TASTE
5:30 – 7:00 pm
Old Strathcona Walking Tours
Explore the ongoing preservation of Old Strathcona, a Provincial Heritage District and early HCF Main Street project.
Tours by the Old Strathcona Foundation and the Old Strathcona Business Association.

7:30 pm
Dinner in a heritage building on Whyte Avenue
Restaurant selection to be made at registration

SUNDAY, OCTOBER 14

10:00 – 12:00 noon
TOURS OF THE CITY OF EDMONTON
- Church Street (96th Street). Led by Kathryn Ivany, author of Historic Walks of Edmonton.
- Building within a Heritage Building: The adaptive reuse of the Prince of Wales Armouries, now Heritage Centre (City Archives and heritage organizations). Led by Michael Payne, City Archivist.

The Heritage Canada Foundation reserves the right to substitute speakers and provide alternate events owing to unforeseen problems. Please wear appropriate clothing and footwear for tours.

HERITAGE EXPO
We welcome our exhibitors:
- Alberta Historical Resources Foundation
- City of Calgary Land Use Planning & Policy
- City of Edmonton Planning and Development Department
- Edmonton Historical Board
- Ecclesiastical Insurance
1. Fairmont Hotel Macdonald  
   10065-100 Ave.

2. Edmonton Public Schools Archives & Museum, 10425-99 Ave.

3. The Citadel  
   9828-101 A Ave.

4. Government House  
   12845-102 Ave. NW

5. Eastwood Community Hall  
   1803-86 St. NW

6. Old Strathcona  
   82 Ave. & 104 St.